US Army Corps of Engineers

Commodities Case Study

FEMA

Facilitated Senior Leader Discussion and Direction

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Focus Question:

What approach is necessary to prevent over-ordering of Commodities, such as water and Ice, in the aftermath of severe events (as occurred in 2004 and 2005)?

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Key Issue to Resolve:

- **Overburdened Supply Chain**
- **Stand-by Times that escalate Costs of Mission**
- **Excess Product**

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Commodities:
Desired Outcome

FEMA

Last week, Director Paulison made public his decision
ice will not be a federally-supplied product for mass
distribution to the public.

<u>FOR DECISION:</u> Approval for follow on actions, since no longer providing for mass distribution, to include:

1. **A communications plan with coastal states, media, and public to explain reasons for no longer supplying this item.**

2. **Provision of technical assistance on contract**

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Commodities:
Desired Outcome

FEMA

3. **Provide states and locals with supplier information located within their states.**

4. **Determine if an alternative to ice for medical needs can be provided and decide if appropriate to stockpile.**

5. **Define policy on who qualifies for medical needs cooling product distribution and procedures of implementation.**

6. **Begin the process to refine USACE Models to reflect the estimated medical needs and mass care requirements for the procurement and delivery of ice to the**

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Commodities:
Desired Outcome

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1. **Continue the collaborative approach of the FEMA Logistics Directorate's Distribution Management Strategy Working Group that includes FEMA and other federal and non-profit agencies to define the most effective way to achieve requirements of supplying the wide range of IRR that FEMA must be prepared to deliver to support the survivors of events.**

2. **Activate (regionally) the Combined Commodity Teams and base ordering on distribution capability of state and burn rates after initial model based push.**

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Commodities:
Desired Outcome

FEMA

3. **Consider development of a pilot program – similar to the Public Assistance pilot program for debris removal contracts – that allows states to reduce their cost share if they establish and manage contracts for these commodity items themselves, rather than depending on the federal family to provide.**

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Commodities:

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Questions